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SPARTANER.COM

NOVATION LETTER

Houston-Galveston Area Council Cooperative Agreement

On February 1, 2020 (the "Novation Date") Spartan Motors, Inc. sold its interest in its wholly owned subsidiary of Spartan Motors USA, Inc. to Spartan Fire, LLC.

As part of the sale, Spartan Fire, LLC desires to assume all of Spartan Motors USA, Inc.'s responsibility for outstanding items under the Houston-Galveston Cooperative Agreement, by and between Spartan Motors USA, Inc. and the Houston Galveston Area Council (the "HGAC"), dated November 22, 2019 (the "Agreement") which includes pending orders, payments, and reporting requirements.

Effective as of the Novation Date, Spartan Fire, LLC agrees to observe, perform, discharge and be bound by the terms and conditions and covenants of the Agreement in every way as if Spartan Fire, LLC were, and had originally been, a party to the Agreement in place of Spartan Motors USA, Inc.

It is our understanding that upon HGAC's receipt of this letter, HGAC consents to such assignment, assumption and novation of the Agreement.

SPARTAN FIRE, LLC

Signature:

Name: Stephen W. Boettinger

Title: Secretary and General Counsel

Date: 7/7/2020

HOUSTON-GALVESTON AREA COUNCIL

CONCURRENCE:

Signature:  DocuSigned by:
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Name: Chuck Wemple

Title: Executive Director

Date: 7/27/2020